UNIVERSITY OF UTAH
BOARD OF TRUSTEE MEETING
OCTOBER 8, 2019

TRUSTEES PRESENT
H. David Burton (Chair) J. Steve Price
Christian Gardner (Vice Chair) Joe Sargetakis
Katie Eccles Randy Shumway
Anne-Marie Lampropoulos Jim Sorenson

EXCUSED
Anna Barnes
David Parkin

UNIVERSITY REPRESENTATIVES PRESENT
Matt Abbott Deputy Program Manager, Sustainability and Energy
Cathy Anderson Associate Vice President, Budget and Planning, CFO
Sam Jensen Augustine Energy & Sustainability Manager, Planning, Design & Construction
Jonathon Bates Executive Director, Real Estate
Chris Benson Program Manager, Sustainability & Energy
John Boyack President, Staff Council
Richard Brown Dean, College of Engineering
Robin Burr Chief Design and Construction Officer
Julio Facelli President, Academic Senate
Donna Gissen Senior Director Campus Transformation, University of Utah Hospital and Clinics
Michael Good Senior Vice President, Health Sciences
Mark Harlan Athletic Director
Jeff Herring Chief Human Resources Officer
Dan Lundergan Chief Operating Officer, University of Utah Hospital and Clinics
Laura Marks Special Assistant to the Senior Vice President for Academic Affairs
Mike Martineau Director of Institutional Analysis, Budget and Analysis
Courtney McBeth Special Assistant to the President
Rob Muir Administrative Services, Treasury Services
Ken Nye Deputy Chief Design and Construction
Charlton Park Chief Financial Officer, University of Utah Hospital and Clinics
Jason Perry Vice President, Government Relations
Alison Plummer Assoc. Director, Design/Drafting/Construction
Sarah Projansky Associate Vice President for Faculty
Annalisa Purser Public Relations Specialist, Marketing and Communication
Dave Quinlivan Associate Director, Energy and Utilities
Jason Ramirez Dean of Students
Daniel Reed Senior Vice President, Academic Affairs
Steve Robinson Senior Associate Vice President, Academic Affairs
Patricia A. Ross Chief Business Strategy Officer
Laura Snow Chief of Staff and Secretary to the University
Phyllis Vetter General Counsel
Mary Ann Villarreal Vice President, Equity, Diversity and Inclusion
CALL TO ORDER

Information: 1.01 – Call to Order

The meeting of the Board of Trustees was called to order at 9:05AM in the Cleone Peterson Eccles Alumni House, Sorenson Foundation Legacy Board Room. Chair Burton welcomed Trustees, and others in attendance. He excused Anna Barnes and David Parkin who were unable to attend.

CHAIR’S REPORT

Action: 2.01 – Current Events and Announcement

PRESIDENT’S REPORT

Action: 3.01 – Honors and Awards to Members of the University Community, Distinguished Visitors and Research

President Watkins referred Trustees to their folders for her report and also a flyer that is designed to follow-up on previous discussions with some quick talking points on the four large goals of the University and highlights of campus.

Lori McDonald, Vice President for Academic Services, introduced Jason Ramirez the new Associate Vice President and Dean of Students. Ramirez began his role in September. With nearly two decades of experience supporting students, Ramirez joins the U after spending the past four years at Southern Utah University in a similar position.

Jeff Herring, Chief Human Resources Officer, gave a brief update on safety on campus. All of the 30 recommendations from the independent review are completed or significantly underway. The University of Utah has designated October as Safety month. Students, faculty and staff will have opportunities during October to engage in safety awareness, education and training. Each week will focus on a following theme:

Week 1 – Did U Know?
Week 2 – Staff Readiness
Week 3 – Mental and Emotional Wellness
Week 4 – Physical/Environmental Safety
Week 5 – Relationship Safety
A copy of the items is included as Appendix I with the official minutes of this meeting and is on file in the office of the Secretary to the University.

Action: 3.02 – Current Events

President Watkins noted the upcoming events.

October 18 – National Advisory Council
October 21 – Hinckley Institute Alumni Event, Washington DC

UNIVERSITY FOCUS

Report: 4.01 – University Focus – Campus Completion Summit

On September 30 and October 1, the University of Utah hosted the College Completion Summit. Twenty-two institutions from around the country were invited to attend the Summit. All of the institutions were selected because of the changes they have instituted on their respective campuses to improve graduation rates in a dramatic way. These institutions came together to discuss best practices that produced real change for students on their campus in the areas of retention and graduation rates. These institutions over the past 10 years have collectively moved the median 6-year graduation rate from 51 percent up to 70 percent. That means 50,000 additional students have graduated than would have without the changes and one in three of these are Pell grant-eligible.

A copy of the report is included as Appendix II with the official minutes of this meeting and is on file in the office of the Secretary to the University.

SENIOR VICE PRESIDENT REPORT

Report: 5.01 – Health Sciences Report

Senior Vice President Michael Good noted the following:

Area E Opening

- U of U Health celebrated the opening of Area E, a 305,000 square foot, $131.5 million facility that will create more convenient access for patients who require world-class expertise for their care, but for whom a hospital stay is unnecessary.

Faculty Appointments

- Willard H. Dere, MD, has been appointed as Associate Vice President for Research, effective Sept. 1, 2019. Dere has extensive experience in clinical research, complementing his 25 years in the biopharmaceutical industry with substantive work in drug safety and regulations.

- Bernhard Fassl, MD, associate professor of pediatrics, and Bryan McRae, MD, an Otolaryngology-Head & Neck surgeon, have been appointed interim co-directors for the Center
for Medical Innovation (CMI). Fassl and McRae replace CMI founding director, John Langell, MD, PhD, MPH, who has accepted the position of president of Northeastern Ohio Medical University.

- Michael L. Good, MD, has been appointed to the board of directors of the Association of Academic Health Centers. AAHC advances health and well-being, nationally and internationally, through the work and leadership of academic health centers.

Research Milestones

- A group of U of U Health physicians led by critical care pulmonologist Scott Aberegg, MD, discovered the presence of fat-laden cells in the lung that could assist with diagnosis and understanding of vaping-related respiratory illness that has been emerging in clusters across the U.S. in recent months. The findings were reported in a letter published in the New England Journal of Medicine and received coverage in The New York Times, Rolling Stone, Wall Street Journal, ABC News, and Good4Utah.

Awards, Grants & Recognition

- U of U Health, PhD student, Julie Feusier, published a cover article in one of the leading genetics journals, Genome Research. The study, supported by a grant from the George S. and Dolores Doré Eccles Foundation, used the three-generation Utah CEPH families, which were recently sequenced in entirety, to directly estimate – for the first time – the rate at which “mobile elements” insert in the human genome. Another U of U department of human genetics student, Cecile Avery, developed the cover art.

A copy of the report is included as Appendix III with the official minutes of this meeting and is on file in the office of the Secretary to the University.

Report: 5.02 – Academic Affairs Report

Senior Vice President Dan Reed noted the following:

On October 3rd, faculty, staff and students from disciplines across campus came together as One U to engage in a daylong symposium designed to discuss what we know, work in progress, and how we can collaborate on air quality-related research, education, and outreach.

Reed introduced two new hires: Steve Robinson, Senior Associate Vice President, Enrollment Management and Sarah Projansky, Associate Vice President for Faculty.
**News Items**

- This fall, the University of Utah welcomed its most academically prepared class of first-year students. The freshman cohort for the Fall 2019 Semester includes 4,249 students boasting an impressive 3.66 average high school GPA and an average ACT composite score of 25.8. The incoming class brings more diversity to campus, with both a 54% increase in international students and more bilingual students than the previous class. Students of color represent 30% of the incoming domestic class. The U remains committed to providing access to Utah students, with 63% of the incoming class coming from 23 counties.

- The College of Engineering reported biomedical engineering Assistant Professor, Tara Deans, has received this year’s National Institutes of Health Director’s New Innovator Award and a $1.5 million grant to develop a method that could help stop the spread of cancer by using specially engineered blood platelets to seek and destroy tumor cells in the bloodstream. With the five-year NIH grant, Deans and her team will engineer alternative platelets in the lab that can help stop the tumor cells from entering new sites throughout the body.

- New research at the Scientific Computing and Imaging Institute helps to precisely target tumors in lung cancer patients using artificial intelligence. Employing algorithms, developed by Sarang Joshi, professor of Biomedical Engineering, and graduate student Markus Foote, in collaboration with Amit Sawant at the University of Maryland, Baltimore, radiation oncologists will be able to predict movement in lung tumors as the patient breathes in real-time with a 3D motion model.

- The College of Science shared that Christopher Hacon, McMinn Presidential Endowed Chair and Distinguished Professor of Mathematics, can now add another honor of a lifetime to his already stellar resume: Election to The Royal Society of London. Founded in 1660, the Royal Society is the oldest national scientific institution in the world. Through its history, the society has named around 1,600 Fellows and Foreign Members, including around 80 Nobel laureates.

A copy of the report is included as Appendix IV with the official minutes of this meeting and is on file in the office of the Secretary to the University.

**ASUU UPDATE**

Report: 6.01 – ASUU Report

Trustee Barnes was not able to attend the Trustee meeting. Chair Burton noted her report has been posted to BoardDocs and a copy was enclosed in the Trustees folders.

A copy of the report is included as Appendix V with the official minutes of this meeting and is on file in the office of the Secretary to the University.
ACADEMIC SENATE

Report: 7.01 – Academic Senate Report

Academic Senate President Julio Facelli, noted the following:

- The Academic Senate met on September 30th, 2019 in the Henry Eyring Building, room 2004.

- The Academic Senate received a comprehensive report from the administration on the SafeU month. Several questions from Senators and others attending the meeting addressed concerns and recommendations on how to improve safety at the U and how to make the communication of SafeU programs ubiquitous.

- The Senate approved the creation of a Certificate in Digital Culture Studies.

- The senate received the Graduate Council 7-year reviews from the Departments of Sociology and Special Education.

- During the open discussion period, one student expressed concerns about possible retaliation when speaking critically about SafeU issues. Both the Academic Senate President (Facelli) and the Senior Vice President (Reed) reassured students and faculty that they should feel absolutely free to speak at any Senate meeting and stressed the importance of listening to the students’ opinions and concerns.

A copy of the report is included as Appendix VI with the official minutes of this meeting and is on file in the office of the Secretary to the University.

GENERAL CONSENT

Action (Consent): 8.01 – Minutes of the September 10, 2019 Meeting of the Trustees

Action (Consent): 8.02 – Faculty and Staff Matters (Appendix VII)

Action (Consent): 8.03 – Sponsored Projects Report (Appendix VIII)


Action (Consent): 8.05 – University Leases (Appendix X)

Action (Consent): 8.06 – Disposition of Donated or Gifted Property – Approval to Sell Condominium Unit #708 Located at 123 East 2nd Avenue in Salt Lake City, Utah (Appendix XI)


Action (Consent): 8.08 – Report of Investments Portfolio for the Month of August 2019 (Appendix XIII)
Action (Consent): 8.09 – Auxiliary Enterprise Budget (Appendix XIV)

Action (Consent): 8.10 – Capital Facilities Projects – Approval to Remodel Space in Building 72 for the Entertainment, Arts and Education Department of the School of Computing (Appendix XV)

Action (Consent): 8.11 – Capital Facilities Projects – Approval of University Request for Fiscal Year 2020-21 State Capital Improvement Funds (Appendix XVI)

Action (Consent): 8.12 – Capital Facilities Projects – Approval to Demolish Building #377, Medical Examiner’s Building (Appendix XVII)

Motion to approve the Consent Calendar by Joe Sargetakis, second by Steve Price. Final Resolution: Motion Approved. Aye: David Burton, Katie Eccles, Christian Gardner, Anne-Marie Lampropoulos, Steve Price, Joe Sargetakis, Randy Shumway, and Jim Sorenson

Background materials are included in the Appendix (as noted above) and are on file in the office of the Secretary to the University.

ACTION

Action: 9.01 – Off Site Solar PV Contract

Chris Benson, Program Manager, Sustainability & Energy, presented the off-site solar PV contract. In October 2017, the Board of Trustees authorized the University to proceed with two 25-year renewable energy contracts, one for 20MW geothermal and a second for 10MW solar PV. The geothermal contract is now in place and will be providing power to the University this fall, but the solar provider was unable to meet commitments and that portion was canceled. The University then issued a new RFP for solar with an option to provide 10MW or 20MW. After extensive analysis, the recommendation is to proceed with a 20MW contract for 25 years. This provides the greatest potential financial benefit, furthers progress toward sustainability goals, and comes with low risk to the University. There is an urgency to proceed as existing tax credits reduce after 2019 and expire in 2021. Additional details are provided in the presentation.

Approval is requested to authorize the University to proceed with a 25-year contract for 20MW Solar PV. This project was reviewed in detail with the Trustee Executive Committee.

Fiscal Note: The impact on utility budgets is dependent on future changes in utility rates and rate structure as well as possible technology developments in the energy production sector. This will be discussed in the presentation.

Motion to approve item 9.01 by Jim Sorenson, second by Joe Sargetakis. Final Resolution: Motion Approved. Aye: David Burton, Katie Eccles, Christian Gardner, Anne-Marie Lampropoulos, Steve Price, Joe Sargetakis, Randy Shumway, and Jim Sorenson

A copy of the report is included as Appendix XVIII with the official minutes of this meeting and is on file in the office of the Secretary to the University
Action: 9.02 – Capital Facilities Projects – Approval to Construct an Addition to Infill Space at the Rio Tinto Kennecott Building for the College of Engineering

Richard Brown, Dean, College of Engineering, presented the Rio Tinto Kennecott Building Phase III project. The project will construct an addition of 18,089 square feet consisting of labs and offices in an “infill” opportunity with the existing building footprint. The addition will tie into the existing chilled beam system and will result in improved energy efficiency.

The proposed total project budget of $9,685,047 will be funded from donations and College funds.

Approval is requested to authorize the University to design, bid, and award a construction contract to complete this project. This project will also be submitted to the Board of Regents, the Utah State Building Board and then the Legislature for approval.

Fiscal Note: The estimated increase in O&M costs for the addition is $162,100. If the process is allowed, this will be requested of the Legislature as the building is eligible for state O&M funding. The University will pursue an increase in this amount to the extent eligible under state O&M funding policy.

Motion to approve item 9.02 by Steve Price, second by Anne-Marie Lampropoulos. Final Resolution: Motion Approved. Aye: David Burton, Katie Eccles, Christian Gardner, Anne-Marie Lampropoulos, Steve Price, Joe Sargetakis, Randy Shumway, and Jim Sorenson

A copy of the report is included as Appendix XIX with the official minutes of this meeting and is on file in the office of the Secretary to the University

Action: 9.03 – Acquisition of Real Property – Approval to Purchase the Sugar House Health Center

Dan Lundergan, Chief Operating Officer, University of Utah Hospital and Clinics, introduced the purchase of the Sugar House Health Center.

The University entered into a Lease Agreement on June 8, 2017 with the following terms:

- 162,243 square feet
- Sixteen (16) year term
  - Commencement forecasted as November 1, 2019 with expiration on October 31, 2035.
  - Average annual lease obligation over term of ~$5.35M.
  - Total lease obligation ~$85.5M

The terms of the acquisition are as follows:

- Purchase price estimated to be between $69.7M to $81.8M
  - Current University appraisal shows a “fair market value” of $80.93M which under the terms of the Lease Agreement would provide for a Purchase Price of $78.9M.

Approval is requested to authorize the University to purchase the property as outlined above.
Fiscal Note: Acquisition costs to be covered by University Hospital cash reserves. O&M funding to be provided by clinical revenues.

**Motion to approve item 9.03 by Jim Sorenson, second by Randy Shumway. Final Resolution: Motion Approved.** Aye: David Burton, Katie Eccles, Christian Gardner, Anne-Marie Lampropoulos, Steve Price, Joe Sargetakis, Randy Shumway, and Jim Sorenson

A copy of the report is included as Appendix XX with the official minutes of this meeting and is on file in the office of the Secretary to the University

**Action: 9.04 – Capital Facilities Projects – Approval of the Parking Structure and Roadway Improvements**

Dan Lundergan, Chief Operating Officer, University of Utah Hospital and Clinics, introduced the parking structure and roadway improvements project.

The purpose of this project is to improve the patient and visitor experience at U Health. The project will design and construct: (1) upgrades to Mario Capecchi intersection, (2) upgrades to North Medical Drive, (3) a new 1,400 space Patient Parking Garage, and (4) an enclosed pedestrian bridge from the new garage to University Hospital.

The proposed total project budget is $80 million. Funding will come from an $80 million revenue bond (which will be repaid from UUHC Clinical Enterprise Revenues). This project was reviewed in detail with the Trustee Executive Committee.

Approval is requested to authorize the University to design, bid, and award a construction contract to complete this project. This project will also be submitted to the Board of Regents, the Utah State Building Board and then the Legislature for approval.

Fiscal Note: The operations and maintenance cost for the new parking garage and pedestrian bridge is estimated at $340,000. This will be funded from UUHC Clinical Enterprise Revenues.

**Motion to approve item 9.04 by Christian Gardner, second by Anne-Marie Lampropoulos. Final Resolution: Motion Approved.** Aye: David Burton, Katie Eccles, Christian Gardner, Anne-Marie Lampropoulos, Steve Price, Joe Sargetakis, Randy Shumway, and Jim Sorenson

A copy of the report is included as Appendix XXI with the official minutes of this meeting and is on file in the office of the Secretary to the University.

**Action: 9.05 – Capital Facilities Projects – Approval of the Health Sciences Campus Office Building**

Dan Lundergan, Chief Operating Officer, University of Utah Hospital and Clinics, introduced the Health Science Campus Office Building project.

The purpose of this project is to provide space for the relocation of building 521 academic offices and accommodate School of Medicine 1-5 year on-campus growth needs. The project will design and construct a five-story, 250,000 sq. ft. office building. It will be located west of Mario Capecchi Drive, adjacent the
TRAX Station. The project includes construction of a dedicated elevator and bridge connecting the new office building to the existing Moran Bridge.

The proposed total project budget is $105.1M. Funding will come from a $100M revenue bond plus $5.1M of Health Sciences funds. This project was reviewed in detail with the Trustee Executive Committee.

Approval is requested to authorize the University to design, bid, and award a construction contract to complete this project. This project will also be submitted to the Board of Regents, the Utah State Building Board and then the Legislature for approval.

Fiscal Note: The operations and maintenance cost for the new building is estimated at $2,240,000. This will be partially offset by O&M savings resulting from the demolition of the School of Medicine and will be funded from Health Sciences revenues.

**Motion to approve item 9.05 by Katie Eccles, second by Steve Price.** Final Resolution: Motion Approved. Aye: David Burton, Katie Eccles, Christian Gardner, Anne-Marie Lampropoulos, Steve Price, Joe Sargetakis, Randy Shumway, and Jim Sorenson

A copy of the report is included as Appendix XXII with the official minutes of this meeting and is on file in the office of the Secretary to the University.

**INFORMATION AGENDA**

Information: 10.01 – Graduate Review – Sociology

Information: 10.02 – Graduate Review – Special Education

Chair Burton introduced the Graduate Council Reviews. There were no questions or concerns raised by the Trustees.

A copy of the Graduate Council Review is included as Appendix XXIII - XXIV respectively, with the official minutes of this meeting and is on file in the office of the Secretary to the University.
Resolution: Chair H. David Burton recommended approval to adjourn the open meeting of the Board of Trustees.

At 10:57 a.m. the October 8, 2019 adjourned.

The next scheduled meeting will be held November 12, 2019.

**Motion to approve by Steve Price, second by Katie Eccles. Final Resolution: Motion Approved.** Aye: David Burton, Katie Eccles, Christian Gardner, Anne-Marie Lampropoulos, Steve Price, Joe Sargetakis, Randy Shumway, and Jim Sorenson

Signed by: Laura Snow

Date approved: 12 November 2019