UNIVERSITY OF UTAH
BOARD OF TRUSTEES MEETING
JUNE 11, 2019

TRUSTEES PRESENT
H. David Burton (Chair)           Anne-Marie Lampropoulos (phone)
Phillip W. Clinger (Vice Chair)  J. Steven Price
Anna Barnes                       Joe Sargentakis
Christian Gardner                 Jim Sorenson

Excused
Katie Eccles
David Parkin

UNIVERSITY REPRESENTATIVES PRESENT
Brooke Adams     Communication Specialist, Communication and Marketing
Cathy Anderson   Associate Vice President, Budget and Planning
Sam Augustine    Energy/Sustainability Manager, Planning Design & Construction
Jonathon Bates   Executive Director, Real Estate
Michael Beck     Quality Control/Safety Manager, Planning Design & Construction
Martha Bradley   Associate Vice President, Undergraduate Studies
Craig Bryan      Associate Professor, Social & Behavioral Sciences
Robin Burr       Chief Design and Construction Officer
Gordon Crabtree  CEO, University of Utah Hospital and Clinics
Julio Facelli    President, Academic Senate
Gary Giglio      Director, Design and Construction Support
Michael Good     Senior Vice President, Health Sciences
Mark Harlan      Athletic Director
Jeff Herring     Chief Human Resources Officer
Steve Hess       Chief Global Officer
Laura Howat      Interim Associate Vice President, Financial & Business Services
Dan Lundergan    Chief Operating Officer, University of Utah Hospital and Clinics
Laura Marks      Special Assistant to the Senior Vice President for Academic Affairs
Jennifer McConnell Past-President, University of Utah Staff Council
Colin Moore      Project and Construction Estimator, Planning Design & Construction
Chris Nelson     Director, Communications
Eric Newby       Construction Project Manager, Planning Design & Construction
John Nixon       Vice President, Administrative Services
Charlton Park    Chief Analytics Officer, University of Utah Hospital and Clinics
Annalisa Purser  Public Relations Specialist
Daniel Reed      Senior Vice President, Academic Affairs
Patricia A. Ross Chief Strategy Officer and Secretary to the University
Jonathon Shear   Associate Vice President, Administrative Services – Investment Management
Laura Snow       University Relations Officer
Carol Sogard     Associate Professor, Art/Art History
Ross Van Vranken Executive Director, Behavioral Health Hospital
Phyllis Vetter   General Counsel
CALL TO ORDER

Information: 1.01 – Call to Order

The meeting of the Board of Trustees was called to order at 9:03AM in the S.J. Quinney College of Law, John J. Flynn Faculty Workshop Room. Chair David Burton welcomed Trustees and others in attendance. Chair Burton excused Trustees Katie Eccles and David Parkin who were unable to attend.

CHAIR’S REPORT

Action 2.01 – Current Events and Announcements

August 1st – Board of Regents Meeting – Southern Utah University

Chair Burton noted if Trustees are interested in attending please contact Karen West for details.

Action 2.02 - Resolution of Appreciation – Phil Clinger

Chair Burton recognized Trustee Phil Clinger for his service to the University and read the resolution noting the accomplishments during his tenure. President Watkins commented on what a privilege it has been to work with Phil and commended him on his great work.

A copy of the resolution is included as Appendix I with the official minutes of this meeting and is on file in the office of the Secretary to the University.

PRESIDENT’S REPORT

Action: 3.01 – Honors and Awards to Members of the University Community, Distinguished Visitors and Research

President Watkins noted the written report included in the agenda materials and also mentioned:

- Christopher Hacon, McMinn Presidential Endowed Chair and Distinguished Professor of Mathematics, can now add another honor of a lifetime to his already stellar resume: Election to the Royal Society of London. Hacon, born in England, is one of 50 eminent scientists elected as a Fellow of the Royal Society, along with 10 Foreign Members, in 2019. Founded in 1660, the Royal
Society is the oldest national scientific institution in the world. Through its history, the society has named around 1,600 Fellows and Foreign Members, including around 80 Nobel laureates. Hacon and other newly elected fellows will be formally admitted to the society in July, when they will sign the Charter Book and the Obligation of the Fellows of the Royal Society.

- Undergraduate students from the University of Utah’s David Eccles School of Business took first place in the eighth annual Daniels Fund Ethics Initiative’s Consortium Case Competition, while U. graduate students took second place in their division. The competition, which was held in Denver April 11 and 12, exposes 10 teams of undergraduate students and 11 teams of graduate students to a business ethics case, similar to a situation that they might face in their professional careers. It is designed to challenge students’ ethical reasoning, give them tools for ethical decision-making and raise awareness of the importance of principle-based ethics. In advance of the competition, teams were provided with a business ethics case involving a fictional gene editing company. Students took on the role of a management consulting firm hired by the board of directors to help deal with ethical issues and risks at the company. Each team conducted an analysis of the ethical issues involved, and presented their prepared recommendations to a panel of judges. After a question-and-answer session with the judges, the teams received a second part of the case — a crisis that provided new information and put a twist on the case. They had four hours to reanalyze their original recommendations and make a second presentation to the judges.

- The University of Utah Hospital was included in the Becker’s Healthcare 2019 edition list of “100 great hospitals in America.” The hospitals included on this list have been recognized nationally for excellence in clinical care, patient outcomes, and staff and physician satisfaction. These institutions are industry leaders that have achieved advanced accreditation and certification in several specialties. The list also includes industry innovators that have sparked trends in healthcare technology, hospital management and patient satisfaction. Becker’s Healthcare selected the following hospitals for inclusion based on analysis of ranking and award agencies, including U.S. News & World Report’s 2018-19 rankings, CareChex, Healthgrades, CMS star ratings, Leapfrog grades and IBM Watson Health top hospitals. Becker’s also sought nominations for this list.

- Samantha Thorne, an Honors student, double-majoring in Economics and International Relations, is the recipient of a 2019 Harry S. Truman Scholarship. She is one of 62 awarded the scholarship that “nurture and supports future generations who answer the call to public service leadership,” according to the Harry S. Truman Scholarship Foundation. The scholarship serves as a living memorial to the 33rd president, in lieu of a physical memorial. As a Truman Scholar, Thorne will receive up to $30,000 to fulfill her plans of attending law school. She will join other Truman Scholars next month in a leadership development program in Liberty, Missouri. Thorne is the 26th Truman Scholar selected from the University of Utah.

A copy of the items included as Appendix II with the official minutes of this meeting and is on file in the office of the Secretary to the University.
Robin Burr, Chief Design & Construction Officer, introduced the University Focus and her team, who presented information on the new plan to improve project delivery to the U.

Over the course of several presentations to the board of regents, Regent Thomas Wright asked Robin two questions: first, what is the University of Utah doing to be good stewards of the resources the University receives for buildings; second, should we be looking across all universities and colleges within the State of Utah to be consistent. At the conclusion of the last Board of Regents meeting Robin invited Regent Wright and Trustee Gardner to the University of Utah to allow her team to present what the University is currently doing to be mindful of these two questions when working on campus building projects.

Robin Burr joined the University of Utah two and half years ago. Upon arrival, Ms. Burr reviewed the organization chart and staff to see what the department was missing. She found the department had a lot of good project managers, generalists by nature because they stay with a project from planning all the way through completion of the construction project. However, these project managers lacked the support they needed so Robin created a support team called Design and Support, to provide expertise in areas most critical to successful project outcomes.

Gary Giglio, Director, described briefly a couple of the LEAN delivery concepts being implemented to drive value, eliminate waste, and standardize the process to ensure outcome on projects through the tools they have implemented. One of these tools is a cost estimator. This tool establishes:

- a uniform cost reporting system between University projects
- reduces miscommunication and is more transparent
- will be used in University’s cost database

Another tool highlighted, was the Owner’s Project Requirement which establishes the expectations of a project. This tool identifies and documents the owner’s requirements up-front on a project. Such as:

- Goals of the project, i.e., redundancies, sustainability, and level of finishes within the building
- Scope
- Design standards

A copy of the items included as Appendix III with the official minutes of this meeting and is on file in the office of the Secretary to the University.

SENIOR VICE PRESIDENTS’ REPORT

Action: 5.01 – Health Science Report

Senior Vice President, Michael Good noted the following:
Research Milestones

- A first-of-its-kind study led by Glen Hanson, DDS, PhD, professor of pharmacology and toxicology and School of Dentistry, explored the effect of comprehensive oral care for a holistic approach to substance use disorder treatment.
  - The findings, published in the Journal of the American Dental Association, show that participants who had their major oral health problems addressed by a dental professional stay in treatment approximately two times longer and had a more than 80% increase in completing their substance abuse treatment program.
  - The study has received broad media coverage including: Psychology Today, Science Daily, Science Magazine, KUTV, and KSL.

- A joint study between University of Utah Health and Intermountain Healthcare shows that inducing labor one-week early costs the health care system the same as waiting for spontaneous labor.
  - The results, presented at the Annual Meeting of the American College of Obstetrics and Gynecology and covered by Medical Xpress, Healthcare Finance, and Science Daily, found that the increase in cost from other parts of patient care cancel out the costs from induction. This conclusion is the opposite of what those in obstetrics have assumed for more than 30 years.

Awards, Grants & Recognition

- Maia Hightower, MD, MBA, MPH, chief medical information officer, has been recognized by Health Data Management as one of the most powerful women in Healthcare IT in 2019.

VA Clinic to Open in South Jordan

- U of U Health and the VA Salt Lake City Health Care System are teaming up at the South Jordan Clinic to treat more veterans with a full-range primary care and behavioral health services. U physicians can also provide specialty care and ambulatory surgery services if the VA is at capacity. A groundbreaking for the new facility is scheduled for later this year.

A copy of the items included as Appendix IV with the official minutes of this meeting and is on file in the office of the Secretary to the University

Action: 5.02 – Academic Affairs Report

Senior Vice President, Dan Reed noted the following:

Update on Position Searches

- On April 8, the Office of the SVP for Academic Affairs launched an internal search for the position of Chief Sustainability Officer. College of Fine Arts Dean John Scheib is chairing the Search Committee.

- On May 3, the Office of the SVP for Academic Affairs launched a national search for the Executive Director for the Natural History Museum of Utah. Search Committee Co-chairs are Alberta Comer, Dean of the Marriott Library, and Karen Hale, Special Initiatives Director for Salt Lake County.
On May 10, SVP Reed announced that Steve Robinson had been selected as the Senior Associate Vice President for Enrollment Management, reporting to campus on July 15, 2019. Steve comes to the U from the University of Oregon.

News Items

- Degree Completion Challenge – On April 15, the Office of the SVP for Academic Affairs launched the Degree Completion Challenge, with the aim of accelerating baccalaureate degree completion. Either new ideas or proposals to scale existing successful programs are invited by U faculty, staff and/or students. A grand sum of $100K will be awarded, with a single proposal being eligible for up to $50,000 in funding.

- ESPN Collegiate Esports Championship – The U’s varsity e-sports team is only two years old, and its “Overwatch” squad recently headed to its first national collegiate championship as one of the final “Elite Eight” teams in the popular video game. The squad of six starters and six backup players traveled to Houston for the ESPN Collegiate Esports Championship, held May 10 – 12 at the George R. Brown Convention Center. All of the matches were broadcast live on ESPN’s Twitch channel. The team and the U’s esports program are sponsored by the university’s Entertainment Arts and Engineering video game development program, which has been ranked the No. 1 video game design program in the nation for three of the last six years by the Princeton Review.

A copy of the items is included as Appendix V with the official minutes of this meeting and is on file in the office of the Secretary to the University.

ASUU UPDATE

Report 6.01 – ASUU Update

Trustee Anna Barnes noted the following:

- During summer, ASUU is developing a strategic plan for the upcoming academic year

- Trustee Barnes attended the Presidential Leadership Summit in Washington D.C., hosted by the National Campus Leaders Council – brings together student body leaders from around the nation to discuss what’s happening on their campuses and how to elevate the students voice

- Participated in the Student Regent interviews – University of Utah student, Sheva Mozafari has been appointed at the student regent for the upcoming academic year

ACADEMIC SENATE

Report: 7.01 – Academic Senate Report

Julio Facelli gave an overview of the Academic Senate.
• On April 29th, at the last Senate meeting for the Academic Year 2018-19, the Senate approved several policies, programs and centers that are listed in the Board of Trustees Agenda for today’s meeting.

• Of notice is the proposed Policy 4-050 that establishes procedures to evaluate the total cost of ownership of enterprise software acquisitions. The Senate Advisory Committee on IT recommended this policy in the previous academic year. The policy addresses important issues of data integration and enterprise-wide IT management.

• The Senate elected Professor Randy Dryer as president-elect. Professor Dryer is the first career line faculty to be elected to this position. Professor Dryer’s election marks a milestone in University service; he has been Student Body President, Chair of the Board of Trustees, and next year he will serve as Academic Senate President.

• For this next Academic year, the Senate is making it a priority to provide updates to the University policies regulating Institutes, Centers and Bureaus. Because these units are becoming more relevant to the University, it is important that we develop policies that implement the principles of shared governance for these units. At the April 29th meeting, the Senate received a report on the committee looking at this issue.

A copy of the items is included as Appendix VI with the official minutes of this meeting and is on file in the office of the Secretary to the University.

STAFF COUNCIL

Report: 8.01 – Staff Council Report

Jennifer McConnell, president, University of Utah Staff Council, gave an overview of the Staff Council and thanked administration for passing the parental leave policy early this year. The council provides benefits “beyond the paycheck” to staff by enabling opportunities to socialize, build relationships, create a community, and gives staff with a voice channel to the administration for their concerns. Staff Council is also able to make recommendations that bring solutions to issues that impact staff or improvements to existing programs or benefits. During 2018 – 2019, Staff Council awarded 15 staff scholarships up to $500 each to members for personal or professional development that can be used for on-campus offerings as well as seminars and other professional education opportunities.

A copy of the report is included as Appendix VII with the official minutes of this meeting and is on file in the office of the Secretary to the University.

GENERAL CONSENT

Action (Consent): 9.01 – Minutes of the April 9 Meeting of the Board of Trustees

Action (Consent): 9.02 – Faculty and Staff Matters (Appendix VIII)
Action (Consent): 9.03 – Sponsored Projects Report (Appendix IX)


Action (Consent): 9.05 – Appointment to WestEd Board of Directors (Appendix XI)

Action (Consent): 9.06 – Center – National Center for Veterans Studies (Appendix XII)

Action (Consent): 9.07 – Create Policy 4-050 (Appendix XIII)

Action (Consent): 9.08 – Create Policy 3-014 (Appendix XIV)

Action (Consent): 9.09 – Revise Policy 6-002 (Appendix XV)

Action (Consent): 9.10 – Student Media Budget (Appendix XVI)

Action (Consent): 9.11 – Student Media Membership (Appendix XVII)

Action (Consent): 9.12 – University Leases (Appendix XVIII)

Action (Consent): 9.13 – Capital Facilities Projects – Approval to Remodel Space on the Second Floor of the University Hospital for a New Women and Children’s Space (Appendix XIX)

Action (Consent): 9.14 – Capital Facilities Projects – Approval to Remodel Room 205 in the Park Building (Appendix XX)

Action (Consent): 9.15 – Capital Facilities Projects – Approval to Remodel Room 210 in the Skaggs Biology Building (Appendix XXI)

Action (Consent): 9.16 – Administrative Reports from the University of Utah to the State Building Board (Appendix XXII)


Action (Consent): 9.18 – Investments Compliance Report (Appendix XXIV)

Chair Burton introduced the General Consent Calendar and asked for questions or comments. There were no questions or concerns raised by the Trustees.

Motion to approve the Consent Calendar by Steve Price, second by Joe Sargetakis. Final Resolution: Motion Approved. Aye: H. David Burton, Anna Barnes, Phil Clinger, Christian Gardner, Anne-Marie Lampropoulos, J. Steven Price, Joe Sargetakis and Jim Sorenson

Background materials are included in the Appendix (as noted above) and are on file in the office of the Secretary to the University.

ACTION

Action: 10.01 – Bachelor of Fine Arts in Graphic Design

Carol Sogard, Associate Professor Art/Art History, presented the Bachelor of Fine Arts in Graphic Design.

The Department of Art & Art History currently offers a BFA in Art, Graphic Design Emphasis. This Graphic Design Emphasis has a long-standing reputation for excellence amongst design professionals in the region, and has been in existence for over 40 years. Graduates from the program have established themselves in creative directorial positions at award-winning internationally renowned agencies, and many have gone on to earn MFA degrees from such prestigious institutions as Yale University School of Art, School of Visual Arts NYC, California College of the Arts, and the Basel School of Design.

Building on this success, a stand-alone BFA in Graphic Design will replace the Graphic Design Emphasis, thereby providing students with an opportunity for more rigorous studies in this area. The primary goal of the BFA in Graphic Design is to prepare students to enter the field as highly skilled creative professionals. By engaging students deeply within the discipline from the moment they arrive in the department, the proposed degree will deliver a specialized education in graphic design, thereby improving the undergraduate student experience, remaining relevant within the industry, and ensuring that the University of Utah Graphic Design degree is competitive among other institutions. Offering a dedicated BFA in Graphic Design will enhance the long-term vitality and stature of the Department on campus and off, as well as enhance the stature of the University within the state, regionally, and nationally.

The curriculum of the BFA in Graphic Design has been designed to prepare students to enter the field as highly-skilled, nationally-competitive creative professionals in the field of graphic design. This field is broad, with myriad opportunities for students to apply their experience to a variety of specialties and media, including branding and identity systems, packaging, interactive spaces, environmental and experiential graphics, motion graphics, advertising design, illustration and editorial design. Additionally, the program equips students with a strong foundation from which to pursue graduate studies, should they choose.

A copy of the report included as Appendix XXVI with the official minutes of this meeting and is on file in the office of the Secretary to the University.
Motion to approve item 10.01 by Christian Gardner, second by Anne-Marie Lampropoulos. Final Resolution: Motion Approved. Aye: H. David Burton, Anna Barnes, Phil Clinger, Christian Gardner, Anne-Marie Lampropoulos, J. Steven Price, Joe Sargetakis and Jim Sorenson

Note – Items 10.02 - 10.04 were voted on as group with the results noted under item 10.04

Action: 10.02 – Naming of Facilities in the College of Law Building

Heidi Woodbury, vice president for Institutional Advancement, introduced the naming of facilities in the College of Law Building. Kem and Carolyn Gardner committed to donating $500,000 to the new College of Law Building. A naming was approved for the Clinical Research Area on the third floor in August 2015, but the University would like to change the original naming to a comparable large classroom space on the third floor in honor of Kem Gardner.

A copy of the report is included as Appendix XXVII with the official minutes of this meeting and is on file in the office of the Secretary to the University.

Action: 10.03 – Naming of Facilities in the William C. Browning Building

Heidi Woodbury, vice president for Institutional Advancement, introduced the naming of facilities in the William C. Browning Building. Newmont Goldcorp has committed to donating $500,000 to renovate the fifth floor of the William B. Browning Building and the University would like to name the space in their honor.

A copy of the report is included as Appendix XXVIII with the official minutes of this meeting and is on file in the office of the Secretary to the University.

Action: 10.04 – Naming of Facilities in the Craig H. Neilsen Rehabilitation Hospital

Heidi Woodbury, vice president for Institutional Advancement, introduced the naming of facilities in the Craig H. Neilsen Rehabilitation Hospital. Lynn and Cecily Woodbury have committed to donating $2,000,000 to the Craig H. Neilsen Rehabilitation Hospital and the University would like to name the assistive technology hub in their honor.

A copy of the report is included as Appendix XXIX with the official minutes of this meeting and is on file in the office of the Secretary to the University.


Action: 10.05 – ASUU 2019 – 2020 Budget and Joint Resolutions

Trustee Anna Barnes presented the resolutions to amend the ASUU constitution and Bylaws.

- Joint Resolution 20 amends the ASUU Constitution to remove inconsistent and confusing verbiage, to enumerate the specific powers and duties of each elected officer, to establish the eligibility of
ASUU Government officers, to reduce arbitrariness and capriciousness in the ASUU Government judicial processes, and to clarify Amendment processes.

- Joint Resolution 21 amends the ASUU Bylaws to restructure the Executive Branch and its boards to better cater to the specific needs of the student body.
- Joint Resolution 22 amends the ASUU Bylaws to modify the ASUU election process in order to reduce the financial barriers to becoming a candidate, to make the election’s judicial process more equitable and consistent, and to remove inconsistencies from the election’s bylaws.

Trustee Anna Barnes also presented the ASUU Budget for 2019 – 2020. The budget was passed by Senate and Assembly in May and was reviewed and passed unanimously by University Joint Apportionment Board in May. The highlights of the budget include:

- An estimated $1.8M budget
- Increase funding to student organizations
- Reduced funding to programing board
- Allocated monies to new boards

A copy of the report is included as Appendix XXX with the official minutes of this meeting and is on file in the office of the Secretary to the University.

Motion to approve item 10.05 by Anna Barnes, second by Joe Sargetakis. Final Resolution: Motion Approved. Aye: H. David Burton, Anna Barnes, Phil Clinger, Christian Gardner, Anne-Marie Lampropoulos, J. Steven Price, Joe Sargetakis and Jim Sorenson

Action: 10.06 – Real Estate Lease – Approval to Lease and Remodel Space Located at 240 East Morris Avenue in South Salt Lake, Utah for the University of Utah Hospitals & Clinics (UUHC) Division of UNI Home

The UUHC had been notified that the landlord of current space would not be renewed upon lease expiration on August 31, 2019. Accordingly, the University requests approval to lease and remodel space located at 240 East Morris Avenue in South Salt Lake, Utah, for the UNI Home division of UUHC. The following is a summary of the terms of the negotiated solution:

- 19,407 rentable square feet
- Average annual rent: $497k (NNN, inclusive of CAM charges)
- Total lease term commitment: $7.95M
- Term: Fifteen (15) years and six (6) months
  - Commencement upon occupancy targeted for September 1, 2019

The anticipated out-of-pocket contribution from the University for the tenant improvements, furnishings and equipment is $2.0M.

Approval is requested to authorize the University to finalize the aforementioned lease transaction.
Fiscal Note: Funding for the lease obligations and future O&M requirements would be from UUHC.

A copy of the report is included as Appendix XXXI with the official minutes of this meeting and is on file in the office of the Secretary to the University.

Motion to approve item 10.06 by Phil Clinger, second by Christian Gardner. Final Resolution: Motion Approved. Aye: H. David Burton, Anna Barnes, Phil Clinger, Christian Gardner, Anne-Marie Lampropoulos, J. Steven Price, Joe Sargetakis and Jim Sorenson

Action: 10.07 – University Hospitals and Clinics Capital & Operating Budget – FY 2020

Gordon Crabtree, CEO of the University of Utah Hospitals and Clinics (UUHC), discussed the review process for the budget and noted the budget was approved by the hospital board. Phil Clinger, Trustee representative on the Hospital board and chair of the UUHC finance committee, commended the team on their work and acknowledged approval by the hospital board. Crabtree noted that there will be five major openings during FY20. The operating budget for fiscal year 2020 is $131.17M and capital budget for fiscal year 2019 is $84.7M.

A copy of the report is included as Appendix XXXII with the official minutes of this meeting and is on file in the office of the Secretary to the University.


INFORMATION AGENDA

Information: 11.01 – Endowment Pool Annual Investment Update

Jonathon Shear, associate vice president, Administrative Services – Investment Management and Stephen Hodson, senior vice president, Fund Evaluation Group, reported on the annual endowment pool. They discussed investments and stated that we have maintained a conservative portfolio. They added that our strategy has put us in a good position for the long-term. The strategy includes maintaining a total rate of return, over a rolling ten-year period, which exceeds the rate of inflation by 5% per year, on average. Our portfolio of conservative investments keeps reduced risk in volatile markets. They reviewed the size of the University’s endowment relative to other PAC-12 schools. While our conservative approach puts us at the middle tier in endowment totals, they feel the University is well positioned.

Copies of the presentation and handout are included as Appendix XXXIII respectively with the official minutes of this meeting and on file in the office of the Secretary to the University.

ADJOURN

Resolution: Chair H. David Burton recommended approval to adjourn the open meeting of the Board of Trustees.

At 11:12 a.m. on, June 11, 2019, the meeting adjourned.
The next scheduled meeting will be held August 13, 2019.

Signed by: Laura Snow

Date approved: 13 August 2019