TRUSTEES PRESENT
Julie Barrett
Jack Bender
H. David Burton (Chair)
Phillip W. Clinger (Vice Chair)
Christian Gardner
Lisa Eccles
Cristina Ortega
Jim Sorenson
Steve Price
Taft Price

UNIVERSITY REPRESENTATIVES PRESENT
Cathy Anderson Associate Vice President Budget and Planning
Arnold B. Combe Vice President, Administrative Services
Sarah George Executive Director
Jeff Herrings Chief Human Resources Officer
Steve Hess Chief Information Officer
Chris Hill Special Assistant to the President and Athletic Director
Vivian Lee Senior Vice President, Health Sciences
Jan Lovett President, University Staff Council
Dan Lundergan Executive Director, University Hospital Administration
Laura Marks Liaison to the Board of Trustees
Courtney McBeth Director, Education Hinckley Institute of Politics
John Nixon Chief Administrative Officer
Maria O’Mara Director, Communications
Tasha Myers Director, Student Leadership
Ken Nye Interim Associate Vice President, Administrative Service - Facilities
Mary Parker Associate Vice President, Enrollment Management
Bob Pendleton Chief Medical Quality Officer
Jason Perry Vice President, Government Relations
David W. Pershing President
Bill Salter Director, Radiation Oncology
William J. Warren Chief Marketing and Communications Officer
Ruth V. Watkins Senior Vice President, Academic Affairs
Jeffrey J. West Associate Vice President, Financial * Business Services
Karen West Executive Assistant, Board of Trustees
Liz Winter Chief General Counsel

OTHERS
Dan Campbell Chair, Board of Regents
Julie Hirschi Editor, Daily Utah Chronicle
CALL TO ORDER

Information: 1.01 - Call to Order

The meeting of the Board of Trustees was called to order at 9:03 AM in the S. J. Quinney College of Law, John J. Flynn Faculty Workshop Room. Chair H. David Burton welcomed Trustees, Dan Campbell and others in attendance.

CHAIR’S REPORT

Action 2.01 – Current Events and Announcements

Chair Burton turned the time over to President Pershing.

PRESIDENT’S REPORT

Action: 3.01 – Honors and Awards to Members of the University Community, Distinguished Visitors and Research

President Pershing noted the written report in the agenda materials. The President mentioned that the Executive MBA program at the University of Utah’s David Eccles School of Business has been ranked one of the best in the world, according to a new survey by the Financial Times. The program ranked number 21 nationally and number 79 globally. President Pershing recognized Jody Rosenblatt, PhD., a cell biologist at Huntsman Cancer Institute and an associate professor of oncological sciences at the University of Utah who has been selected as a Howard Hughes Medical Institute (HHMI) Faculty Scholar. The award recognizes early-career basic science researchers, like Rosenblatt, who bring innovative approaches to the study of biological problems.

A copy of the report is included as Appendix I with the official minutes of this meeting and is on file in the office of the Secretary to the University.

Information: 3.02 – Current Events

President Pershing thanked everyone who was able to attend the Carolyn and Kem Gardner Building groundbreaking.

UNIVERSITY FOCUS

Report: 4.01 – NHMU 5th Anniversary Update

Senior Vice President Ruth Watkins introduced Sarah George, Executive Director of the Natural History Museum of Utah (NHMU), who gave a presentation on the NHMU.

Sarah George mentioned this month the museum will celebrate its fifth anniversary in their home, the Rio Tinto Center and are very proud of their partnership with the University and the State. Five years ago, the Rio Tinto Center was dedicated and is a remarkable public-private partnership. Since opening in 2011, the
museum has had almost 1.5 million visitors come through and almost 20 percent have been Utah school children.

The Museum has launched their special exhibits program, which brings to Utah temporary, high profile exhibits developed by major institutions around the world. These have been successful at bringing back return visitors and members as well as attracting first-time visitors.

The Rio Tinto Center, the exhibits, and the programs offered, have won more than 30 regional, national and international awards. They honor building design, engineering, materials, graphics, film, exhibits, and much more, bringing the University great visibility.

The museum has a growing tourist audience, and in the five years since opening, have consistently been the #1 ranked paid attraction for the region on Trip Advisor. The related Flipkey blog named NHMU as the #1 family destination in Utah for 2016.

As the state museum, NHMU operates wide-reaching outreach programs.

- Museum on the Move
- Scientist in the Classroom
- Teaching Toolkits
- Traveling Exhibits
- Community Festivals, Field, Work, Technical Advice

NHMU reaches almost 200,000 people annually with programs from Bluff to Grouse Creek.

The museum has an active faculty, jointly appointed with the departments of Anthropology, Biology, Geography, and Geology & Geophysics, who are doing work all over Utah and around the world. Their faculty are publishing, bringing in grants (currently have 20 active research grants), and are training graduate and undergraduate students.

The Rio Tinto Center has twelve research labs for functions ranging from pollen analysis to object conservation to DNA sequencing. Once a year, all of the museum labs and collections are open to the public, where they have a chance to meet and speak with our faculty and students.

The Science Communications Fellows program is now recruiting its fourth class. The program provides training and experience to graduate students and junior faculty across campus in how to communicate to the public about their research.

One of the most exciting current partnerships is with the departments of Educational Psychology, Entertainment Arts and Engineering. Together they are developing and testing an on-line curriculum that develops critical thinking skills in middle-school students, called Research Quests.

NHMU was honored to receive one of the University’s Transformative Excellence faculty cluster awards for a program called Sustaining Biodiversity. These clusters build on the University’s strengths to tackle a key societal issue.

A copy of the report is included as Appendix II with the official minutes of this meeting and is on file in the office of the Secretary to the University.
SENIOR VICE PRESIDENTS’ REPORTS

Report: 5.01 – Health Sciences Report

Senior Vice President Vivian Lee did not provide an update but deferred her time to Bob Pendleton.

Report 5.02 – Rankings – What They Mean

Senior Vice President Vivian Lee introduced, Bob Pendleton, Chief Medical Quality Officer who explained the rankings and what they mean. In October of 2016, the University of Utah Health Care received the #1 ranking in the nation for quality. These awards by Vizient (formerly University HealthSystem Consortium), whose membership includes 100 academic medical centers and more than 124 of their affiliated hospitals, is meaningful to us in part because it is recognition of our work among our peer institutions. We take pride in this ranking, and for what it means for our patients and our community. There are four common quality rankings focused on patient care that make the press.

- **US News and World Report**
  - draws data from Medicare population
  - focuses in the area of Safety and Effective

- **Leapfrog** – supported by business entities and employers
  - draws data from Medicare population
  - focuses in the areas of patient centered and safety

- **Centers for Medicare and Medicaid Services (CMS)**
  - draws data from Medicare population
  - focuses in the areas of patient centered, safety, efficient, effective and timely

- **Vizient**
  - draws data from all populations from ages 18 – higher
  - focuses in the areas of patient centered, safety, efficient, effective, timely, and equitable

Vizient uses 88 objective measures, uses data from the most recent year’s performance including all adult patients, and from routine to complex care. Measure categories include, survival, safety, effectiveness, efficiency and equity.

The University of Utah Healthcare system has been able to sustain excellence amongst its 100 academic medical center peers for the past seven years. In those seven years UUHC have been ranked in the top 10.

For our patients this means:
- 30 percent more likely to survive a severe illness or surgery
- Less likely to suffer a complication of care
- Receive better communication about their care from the healthcare team
- Spend more time recovering in comforts of home
A copy of the report is included as Appendix III with the official minutes of this meeting and is on file in the office of the Secretary to the University.

**Report 5.03 – Academic Affairs Report**

Senior Vice President Ruth Watkins discussed the focus on deeply engaging the faculty in the day to day work of the success and experience of students. This afternoon Dr. Watkins will host a kick-off meeting for faculty ambassadors with a representative from every academic department on campus. The goal is to develop a cadre of faculty and reach everyone in the institution and challenge them to think about their role and what they can do to ensure continued success for our students.

Watkins referred to the transformative excellence program, which Sarah George highlighted in her presentation, and how Academic Affairs will continue to think strategically about emerging critical directions, where Utah can really make a difference. Those cluster hires are working their way through the faculty and are driving some of the faculty hiring. You can see the thematic focus such as sustaining biodiversity that crosses departments but is a real signature strength for this institution.

**GENERAL CONSENT**

*Action (Consent): 6.01 – Minutes of the October 11 and 31 Meetings of the Board of Trustees*

*Action (Consent): 6.02 – Faculty and Staff Matters (Appendix IV)*

*Action (Consent): 6.03 – Sabbatical Report (Appendix V)*


*Action (Consent): 6.05 – Monthly Comparison (Gifts) Report (Appendix VII)*

*Action (Consent): 6.06 – Consolidation of Geography Emphases (Appendix VIII)*

*Action (Consent): 6.07 – Discontinue MPhil in Neurobiology & Anatomy (Appendix IX)*

*Action (Consent): 6.08 – Dual Degree in Population Health Sciences – MPP/PhD (Appendix X)*

*Action (Consent): 6.09 – Dual Degree in Population Health Sciences – MSTAT/PhD (Appendix XI)*

*Action (Consent): 6.10 – Physics Emphases (Appendix XII)*

*Action (Consent): 6.11 – Board of Trustees Review of Significant Transactions – UUHC Capital Requests (Appendix XIII)*


Action (Consent): 6.16 – Administrative Reports from the University of Utah to the State Building Board (Appendix XVIII)

Chair Burton introduced the General Consent Calendar and asked for questions or comments. There were no questions or concerns raised by the Trustees.

Motion to approve the Consent Calendar by Christian Gardner, second by Julie Barrett. Final Resolution: Motion Approved. Aye: Julie Barrett, Jack Bender, David Burton, Philip W. Clinger, Lisa Eccles, Christian Gardner, Cristina Ortega, Steve Price, Taft Price and Jim Sorenson

Background materials are included in the Appendix (as noted above) and are on file in the office of the Secretary to the University.

ACTION

Action: 7.01 – ASUU Constitution and Bylaw Changes

Jack Bender, ASUU President, presented the proposed changes to the ASUU Constitution and Bylaws.

Referendum #2 – Gauge the student body on whether it would be appropriate to remove the set number that dictates the size of the General Assembly from the Constitution and remove the Joint Review Committee.

Joint Resolution #2 – Correct inconsistencies, formatting mistakes and clarify procedures within the operations of the students government

Joint Resolution #3 – Change the current elections party structure to only include the students running for Executive Office. All Legislative and Attorney General Candidates would run independently of the parties.

A copy of the report is included as Appendix XIX with the official minutes of this meeting and is on file in the office of the Secretary to the University.

Motion to approve item 7.01 by Taft Price, second by Lisa Eccles. Final Resolution: Motion Approved. Aye: Julie Barrett, Jack Bender, David Burton, Philip W. Clinger, Lisa Eccles, Christian Gardner, Cristina Ortega, Steve Price, Taft Price and Jim Sorenson
Action: 7.02 – Capital Facilities Projects – Approval to Remodel Rooms 1340 and 1209 in the Huntsman Cancer Hospital

Bill Salter, Director, Radiation Oncology, introduced the remodel project in the Huntsman Cancer Hospital.

The proposed project will remodel existing space on the first floor of the Huntsman Cancer Hospital. This project will upgrade space and provide utilities for new equipment. The current CT Simulator must be upgraded and adjoining space remodeled to accommodate supporting equipment. Work includes the removal of some existing walls and ceiling. Mechanical and electrical system will be upgraded and new cabinets and countertops installed. Finishes and furniture will also be updated as part of this project.

The proposed total project budget is $1,191,999 and will be funded by Department funds.

Approval is requested to authorize the University to design, bid, and award a construction contract to complete this project.

A copy of the report is included as Appendix XX with the official minutes of this meeting and is on file in the office of the Secretary to the University.

Motion to approve item 7.02 by Phil Clinger, second by Steve Price. Final Resolution: Motion Approved. Aye: Julie Barrett, Jack Bender, David Burton, Philip W. Clinger, Lisa Eccles, Christian Gardner, Cristina Ortega, Steve Price, Taft Price and Jim Sorenson

ADJOURN

Resolution: Chair H. David Burton recommended approval to adjourn the open meeting of the Board of Trustees.

At 10:20 a.m. the November 8, 2016 adjourned.

The next scheduled meeting will be held December 13, 2016.


Signed by:  Laura Marks

Date approved:  13 December 2016